

*Cash flow.*  
*forecasting*



# What is Cash Flow????

Cash flow: the sum of cash payments to a business (inflows) less the sum of cash payments (outflows)

Cash inflows: payments in cash received by a business, such as those from customers (debtors) or from the bank, e.g. receiving a loan

Cash outflows: payments in cash made by a business, such as those to suppliers and workers



What is **cash flow forecasting**?



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**Predicting the future cash inflows**  
and **outflows** of a business

# Why are forecasts **important**?



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- They are particularly important for 3 types of business:
  1. New firms
  2. Fast growing firms
  3. Firms with erratic sales



**Why these types of business in particular?**

# Why are forecasts **important**?

- They are particularly important for 3 types of business:
  1. New firms: Based on market research so that they can plan ahead
  2. Fast growing firms: Prepare to manage new volumes of cash inflow and outflow, maximise positive cash flow
  3. Firms with erratic sales: To help manage with months within that year that cash inflow may be low



What is **negative** cash flow?



What is **negative** cash flow?

**When cash outflows are greater than cash inflows**

# How to improve cash flow:

- Reduce stock levels (De-stocking)



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# How to improve cash flow:

- Reduce stock levels (De-stocking)
- Increase credit from suppliers (Trade Credit)
- Reduce credit to customers
- Increase Sales Revenue



# What are the elements of a cash flow forecast?

1. Receipts: The **predicted sales revenue** for each month (also known as cash inflows)
2. Payments: Money the business expects to **spend** during that time (also known as cash outflows)
3. Net Cash Flow: The difference between the total payments and the receipts = **receipts – payments**

# What are the elements of a cash flow forecast?

4. Opening Balance: The money that a firm has **carried over** from a previous month
5. Closing Balance: Total of the net cash flow figure and the opening balance = **opening balance + net cash flow**



